

Apart, **not alone**

Local impact grants

Programme Guidance 2025/26

Targeted support for families
facing separation challenges in
specific locations of the UK



The Armed Forces Covenant Fund

Apart Not Alone: Local Impact

Targeted support for families facing challenges in specific locations of the UK

STAGE ONE PROGRAMME GUIDANCE

Programme overview

Grants available: up to £300,000

Funding on behalf of: The Armed Forces Covenant Fund

Project length: up to 3 years

Programme aim(s): To mitigate the impact of service-related separation for families of serving personnel and reservists.

Application closing date(s):

This is a two-stage application process. At stage one we're looking for expressions of interest (EOI) to act as the single grant holder and lead a portfolio of work. **At EOI stage we are looking to understand your vision for the portfolio rather than a fully formed plan.** The second stage application will require submission of a more detailed view of the portfolio.

Stage one deadline – 12 noon 23 July 2025

Stage two deadline – 12 noon 7 January 2026

Awarded projects to start by: Summer 2026

Application form link: [Apply to the Apart, not Alone – Local impact grants programme](#)

Terms and conditions to grant: [Standard terms and conditions to grant](#)

Will grant holders be required to use the Impact Hub? Yes

How to use this guidance

It's important that you **read all sections of this guidance document** when completing your application. This information covers everything you need to know about applying for funding from the Trust. We'll ask you to confirm you have read this document as part of your application.

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The programme

Why are we running this programme?

Our three-year [Covenant Funding Framework](#) - launched in April 2024 - is based on insights from public consultation; stakeholder meetings, which included representatives from the single services; intelligence from sector research and policy; and our own programme evaluations and grant monitoring.

We have built on the findings from last year's successful grant programme and this is one of two, complementary 2025-26 programmes aimed at improving the quality of life for those impacted by separation and isolation challenges during service life. Together with the main Apart Not Alone programme, it fits under the theme of *improving the quality of life for those impacted by mobility, separation and isolation challenges during and after service life*, and it addresses the unique needs of serving armed forces families **facing service-related separation**. This issue can have significant impact on different aspects of family life, including, but not limited to, emotional wellbeing, mental health, social connections, and overall family dynamics.

The **Apart Not Alone: Local Impact programme** offers a new approach. Learning from applications and evidence of need in year one, we recognise that in some **specific UK locations** serving families may **experience particular challenges**; for example, isolated/rural postings or personnel being on short notice to deploy.

This funding should be focused on a specific location that will, through collaboration and projects within the community, be transformative for those families.

This will be a **two-stage application process**. In Stage One, we will seek expressions of interest to act as the lead organisation for a portfolio grant. In Stage Two, the successful bidders will be invited to submit an application detailing the project work the portfolio will achieve.

How much funding can you apply for?

You can apply for a **portfolio** grant of up to **£300,000** in total towards a project being delivered over a period of **up to three years**.

We may make more than one award in **different locations** under this programme.

We anticipate that elements of the project will run at a varied pace and timeframe for the duration of the grant.

What do we mean by a 'portfolio grant'?

Your project will be delivered as a portfolio grant. A portfolio grant is where the Trust makes a grant to a single lead organisation, to be referred to as the Portfolio Lead, who manages separate projects (as a funding package) within their portfolio.

Together, these projects should form a co-ordinated programme of work aimed at supporting a specific cohort, and meeting all the programme outcomes. The portfolio may be made up of both **funded and unfunded** delivery partners. **We would not expect the full grant value to be held within one organisation**. The Portfolio Lead should have the skills to unite all partners, funded or not, under a common goal without creating divides. You should consider the value each partner brings to the table, fostering a culture of equality, respect and mutual

support. You will be asked to provide further detail on this if invited to submit a full application at stage 2.

Projects within a portfolio will deliver more collectively than the organisations working separately could ever achieve. By building strong connections between different organisations, the portfolio approach helps ensure effective, long-term support for the serving community. You should plan to work with both statutory and non-statutory partners as well as the local base/(s), reflecting the diverse needs of the service community.

We will expect the Portfolio Lead to play a key role in co-ordinating efforts, sharing insights, and creating lasting partnerships. You will need to use your understanding of existing services and gaps in support to develop innovative approaches that deliver lasting and sustainable impact.

More information on the role of the Portfolio Lead and delivery partners can be found below.

A successful Portfolio Lead will:

- ✓ be an established organisation with experience in delivering complex projects
- ✓ have sound mechanisms for governance of complex projects and experience of multi-agency working
- ✓ demonstrate strong knowledge of the serving armed forces community
- ✓ have clear governance and financial processes in place
- ✓ have the strong, publicly facing support of the armed forces community.

What do we mean by place-based?

By 'place-based funding' we mean "targeted investment in defined geographic areas, that is, a package of support that may comprise: multiple grants; particularly large investments; grants and additional activity (capacity building, networking, influencing work) – within a defined place." ~ Institute for Voluntary Action Research (IVAR), [Working in Place, Collaborative Funding in Practice](#)

We expect projects to deliver targeted support for families facing challenges in a **specific geographical area/locality of the UK** under this programme.

Timetable

This is a two-stage application process. The first stage asks for applications from organisations who wish to express an interest in leading the portfolio.

- The deadline for stage one expressions of interest is midday on 23 July 2025, you'll receive a decision by the end of September 2025.

Successful applicants will then be invited to submit a full application detailing the work the portfolio will undertake.

- The deadline for stage two applications is midday on 7 January 2026, you'll receive a decision by the end of March 2026.

We cannot accept any late applications.

Please refer to [our late application policy](#).

We highly recommend you plan to submit your application before the deadline to avoid the risk of missing the cut-off because of technological or other unexpected problems.

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Your organisation

Who is eligible to apply?

To be eligible to apply you must be:

- A charity registered with one or more of the charity commissions for England and Wales, Scotland or Northern Ireland and with substantial recent experience of supporting the armed forces community.
- A local authority

Substantial recent experience of supporting armed forces communities means that either the governing documents of your organisation state that you specifically work with people from armed forces communities, or that you can show that working with serving personnel and their families is a significant and regular part of your existing work.

Applicant organisations must be based in the UK. Under this programme, **delivery must take place in the UK only**.

The following additional eligibility requirements also apply

Charities

- Your organisation must have been registered in the UK (with one or more of the charity commissions for England and Wales, or Scotland or Northern Ireland for at least three years at the time of your application and able to provide published accounts for all three years if requested.
- Your organisation must have a minimum of three unrelated trustees at the time of applying, and, if successful, throughout the life of your grant. This must be verifiable at all times on the relevant charity regulator's website.
- You must ensure that your organisation's charitable objects are sufficiently broad enough to allow you to run all elements of your proposed project, regardless of whether you are engaging with a delivery partner or not.

Local authorities

- Organisations that fall within this category cannot apply for statutory local government delivery work, or for work that has a core focus on the delivery of the Armed Forces Covenant/Duty.

The following restrictions may apply:

- Organisations cannot apply more than once per funding round under this programme.
- We may decline your application if you already hold a grant with us and your reporting requirements are not up to date.

Who cannot apply for this programme?

- Childcare providers (including early years).
- Commercial organisations that would seek for their solution to be provided to a school for profit. For example, an organisation could not be awarded a grant to develop a training course which it then charges schools to attend.
- Independent (fee-paying) schools including boarding schools, regardless of their charitable status.
- An individual.
- An Academy Trust - you cannot apply for an overarching project across your academy chain, though individual schools can apply.
- Universities and other further or higher education institutions.
- Community Interest Companies (CICs)
- A charity which doesn't have substantial recent experience of supporting Armed Forces communities or is newly registered.
- Other public sector organisations - but you could work with one of the types of organisations listed above, as a delivery partner.
- A charity that is based overseas.
- Community organisations that do not fit any of our eligibility criteria, such as a sports organisation which is not a charity or CIC.
- Exempt charities, which are not otherwise constituted as one of the eligible organisations listed above.
- Not-for-profit organisations that are not registered as either a charity or CIC
- Armed Forces Units/bases.
- A private or for-profit company.

This list is not exhaustive, only those organisations listed in the "Who is eligible to apply?" section above are eligible to apply under this grant programme.

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Your project

What types of projects are we looking for?

This programme aims to mitigate the impact of separation for families of serving personnel and reservists through a **place-based (location-focused) portfolio project**, more details of what we mean by place-based are given above.

We will expect your project to deliver systemic change, demonstrating an intent for long-term transformation, which extends much further than the initial beneficiaries and the organisation receiving the grant. This may relate to how, what, where and by whom services are delivered in the future to support serving families in that place who are experiencing the impacts of separation.

This programme welcomes continuation or extensions of existing work, where this can deliver the programme outcomes. It can also include funding for pilot projects or new ways of offering support. Your project should look to address the current and immediate need(s) of this cohort. We can only fund projects which are in addition to existing statutory provision. We cannot fund projects that include campaigning activities.

We will expect the Portfolio Lead to actively engage with existing Trust-funded projects to support serving families, ensuring your work aligns with and complements this programme's work. We will provide more details about this in due course. Collaboration is crucial for effective delivery of this place-based programme.

Projects will be expected to meet **all** of the following outcomes:

- Families feel more able to manage the impact of loneliness or isolation during periods of separation.
- Improved mental health and wellbeing for serving families.
- Improved understanding of effective models of support for serving families.
- Families experience fewer challenges during reintegration after deployment or extended separation.
- Enhanced collaboration and streamlined support pathways for the serving community through stronger partnerships and improved service integration.



Families feel more able to manage the impact of **loneliness or isolation** during periods of separation



Improved **mental health and wellbeing** for serving families



Improved understanding of **effective models of support** for serving families



Families experience **fewer challenges during reintegration** after deployment or extended separation



Enhanced collaboration and streamlined support pathways for the serving community through **stronger partnerships and improved service integration**

Projects should be focused on supporting serving families* (including reservists**) impacted by separation for example deployment or military exercises. You will be asked to identify the types, and frequency, or separation service families face.

*For the Trust, family is considered anyone who plays a significant role in a person's life.

This includes but is not limited to: spouses, civil partners, cohabiting partners in committed relationships, children under 18, and relatives such as parents, siblings, and grandparents who live with, are financially dependent on, or are cared for by the service member or partner.

The Trust also recognises that family can take forms based on deep seated emotional ties outside of traditional legal and familial definitions. Trustees will fund projects that strongly evidence need and may prioritise projects where support is limited to family members who are most directly impacted by the service member's situation.

**The Trust defines 'reservists' as those who are part of the Volunteer Reserve Forces.

These people are volunteers who accept an annual training commitment and a liability for call out for permanent service. The Royal Naval Reserve (RNR), the Royal Marines Reserve (RMR), the Army Reserve and the Royal Air Force Reserves fall under the Volunteer Reserve Forces.

The Trust's definition also covers people who are in a Full Time Reserve Service post.

The Trust's definition does not include recent service leavers, or veterans, who upon leaving regular service who may retain a liability for call out

Achieving these outcomes requires collaboration, and ongoing consultation with families and the wider community. We will ask you to explain in your application how serving families and local organisations have/will help to inform your project and how you know the project is needed.

If you are invited to full application stage, you will be expected to outline plans for community engagement and collaboration with the local base/(s). Applicants may wish to use the latest community needs analysis to help inform need. **Addressing emerging needs will be a fundamental part of delivery.**

The funding is expected to support a cohesive programme of work/activities that address the diverse needs of serving families. This may include, but is not limited to:

Reintegration support	Initiatives that help personnel and families adjust post-deployment
Family resources	Tools to guide families through the deployment cycle and improve awareness of what help is available to them
Mental health support	Improved access to mental health services tailored to the unique challenges of service life
Inclusive activities	Co-developed programmes that support a wide range of families, including those with older children, working parents, and families without children
Work to join up activities across organisations	Reducing duplication and improving collaboration between those providing support and simplifying access to them for families
Community integration	Building partnerships between military and civilian organisations to strengthen community links

Example:

A well-established charity with deep local connections has designed a project **in response to feedback** from serving families posted to a rural and isolated location, gathered through a series of listening sessions and consultation workshops. These sessions highlighted the need for more integrated, holistic support that goes beyond traditional welfare services, particularly for families experiencing frequent relocations and long periods of separation.

The charity knows from its **strong relationships** with the local youth club that young people from service families want different sorts of help at times when they're experiencing the impacts of separation from family. The local primary school is keen to work with the charity to build its connections to **further improve support** to pupils and parents/carers when serving family members are away- as they can see the impacts for wellbeing, attainment and school attendance.

Social prescribers at the community primary care centre are keen to be involved, to **build pathways** for partners struggling with wellbeing during times of separation. The community centre is keen to explore acting as a pilot hub for **family engagement** – as its location offers strong opportunities for outdoor events and regular drop-in events

The applicant – or 'Portfolio Lead' - organisation has **extensive experience in delivering family support programmes**, working closely with military families, and is well positioned to lead a place-based portfolio, having built strong relationships with **statutory and non-statutory partners** including the local NHS Trust, council, military welfare teams, schools, colleges, charities and other providers of opportunities for family engagement in that community.

The portfolio, led by the charity, aims to create a **comprehensive, place-based support network** for serving families through peer support groups and access to tailored mental health and emotional support. The project will also **pilot new approaches** and local community events – with the aim of **building an evidence-based model** which can be used by other places to design their own approach to stronger and more collaborative pathways of help for families experiencing times of separation.

The primary school, primary care centre and community centre will each receive part of the funding as **funded delivery partners** to deliver their initiatives. **Un-funded partners** such as the local council and military welfare teams will also work within the portfolio to share knowledge, identify gaps and streamline support services in that area. The Portfolio Lead charity receives part of the budget to cover portfolio management costs and to continue running community consultation workshops throughout the project. A small budget is left un-allocated to allow new funded partners to be brought into the portfolio later into delivery to respond to emerging needs at that location.

What should your application show us?

You'll need to clearly show us that you have the **skills and experience** necessary to carry out your project. This can include working with other organisations - there is more information on working with others later in this document.

At expression of interest stage...

	Your vision for the portfolio and how this will set out to transform the support to serving families experiencing challenges associated with separation.
	Your experience of working with the Armed Forces community.
	What you understand about the challenges serving families face regarding separation.
	How you plan to consult with the serving armed forces community, to ensure their varied needs are respected and met.
	What future service provision you are proposing.
	Who you will work with to achieve this.
	Why and how this proposed approach is or could be transformational and will create systemic change.
	Your experience of working in collaboration with specialist/expert partner organisations.

You will only need to provide an overview of this information at expression of interest stage. If you are invited to full application stage, then you will need to give us more details. You can add additional partners to your project at full application stage.

We recognise that partnerships might be at an early stage of discussion. At this stage we ask applicants to **demonstrate need** and **how that need may be addressed**. We ask that you give an indication where you may already have community commitment; further detail will be required at full stage.

At full application stage...

	How you will meet the outcomes of this programme.
	How you are responding to need.
	The future service provision you are proposing.
	How people from the serving armed forces community will have shaped these services.
	Support from and consultation with the local base(s); you may wish to supply a letter, electronically signed from the Commanding Officer(s) or Executive Committee which endorses the project and verifies the need for armed forces families.
	How you will deliver these services safely and appropriately.
	How you will ensure that this project or approach will be transformational beyond the life of the grant.
	How you will measure impact.
	Who you are working with to achieve this.

Please note that being invited to apply for the second stage does not guarantee that your application will be successful or that your application will be awarded the full amount requested. We recognise that some projects/workstreams within the portfolio may be less developed than others at the time of application, but we will expect to see clear outcomes, broad timetables and detail on how these will be progressed should a grant be awarded. We anticipate that individual projects might be phased across the period of the grant. We will need to see how your overall project plans to achieve the programme outcomes within a Theory of Change model, which you'll be asked to provide as part of a Stage Two application.

We won't fund projects which duplicate existing provision. So, you'll need to show us how your project complements other work taking place.

You'll also need to show us what evidence you have to support the approach you seek to take and, crucially, how people from Armed Forces communities have helped to shape this.

As part of your application, we'll ask you to show us that your project:

is needed and targeted	You should be able to clearly explain how you've identified the need for this project and how you will target the people who have the greatest need for support, including needs related to cost-of-living challenges.
is user-led	This means your project may stem from the results of consultation. Your organisation may be led by people who are from your beneficiary group, and you should have recent relevant experience of working with the target group. You may have a service-user steering group. Show us how the idea for your project has been shaped by the people it will benefit.
has lasting impact	This means there should be a wider impact to your work, which will endure beyond the life of your grant. Your project should show that it offers a positive benefit to members of Armed Forces communities.

**Useful questions to ask yourself
when completing your application:**



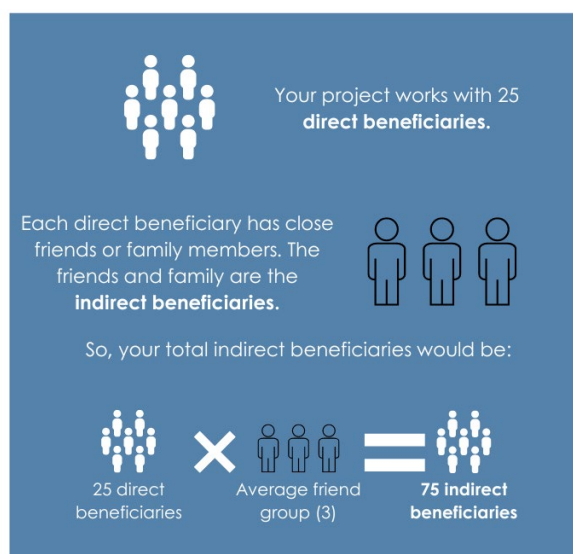
Who should benefit from your project?

The **direct and primary beneficiaries** must be the families of current serving armed forces personnel, reservists and other personnel recognised under the Covenant such as RFA (Royal Fleet Auxiliary).

Beneficiaries of your project can be direct or indirect. Your **direct beneficiaries** are usually the people you are **directly targeting with your work**. For example, a community hub designed to help serving families access local activities to reduce isolation. They are the people who will access the services or participate in activities paid for by the Trust's grant.

However, others outside of your target group(s) may also benefit from your project. These are called **indirect beneficiaries**. For example, the wider family or serving person who will benefit from their family's improved wellbeing.

The following illustrations can help with understanding how to calculate your direct and indirect beneficiaries...



Showing the change your grant will make

We want to know what changes will take place because of your work. This means that we would like to know what will be different when your project ends and why you think your work will achieve these improvements.

Given the projects may be complex in design, we anticipate the Portfolio Lead's work will start with a discovery phase of between 3 and 6 months. This will enable you to identify the changes your work will achieve and how your projects will meet all of the programme outcomes. Visible collaboration should be at the centre of delivery.

This means that we would like to know what will be different when your project ends and why you think your work will achieve these improvements. At the end of your funded project, the people who have taken part should be in a far stronger position than they were at the beginning of the project and more able to live the life that they want.

Measuring impact

It's important to have clear plans for how you will measure the impact of the project.

This might include looking at the evidence you have gathered during your project about the needs of your beneficiaries. The application form will ask questions about how you will measure and evidence the impact of your project.

If we fund your project, we'll ask you to submit **regular progress reports** to tell us how your work is going. That information will feed into our overall grant programme evaluation. This helps us to learn from every grant we make and to see where funds are most effective at reducing disadvantage for the armed forces community.

Impact Hub

The Impact Hub is a tool we ask you to use as a Trust grant holder, where applicable, to help all of us further understand and share the impact of your project on the wellbeing of your beneficiaries. It uses nationally recognised demographic questions and surveys, including the ONS4 survey (one of the most simple and straightforward) to track your project's impact on those taking part and to help us report on the overall impact of this programme, as a funder distributing public monies.

When you accept your grant offer, we create a record on the Impact Hub for your project. You are then responsible for ensuring that consenting project participants are registered and that their wellbeing journey is monitored over time via completion of *ONS4* survey questions.

There are a small number of specific exemptions to use of this tool. But for most of our funding programmes, **it is a condition of your grant that you use the Impact Hub even if you have your own impact recording systems.** You should carefully consider this requirement when deciding whether to apply to us for funding.

Applicants may consider cost implications when planning their project budget. For the majority there will be no additional admin costs, but for some projects, we appreciate that information may need to be uploaded on behalf of beneficiaries and in these cases additional admin time may be factored in.

For full information, we recommend you look at the relevant section of our website, here: [Impact Hub : Armed Forces Covenant Fund Trust](https://www.covenantfund.org.uk/impact-hub)

Sustainability

We want to fund projects with sustainable benefits. This means that we are interested in what will happen in the long term, after your funded project has ended. The application form will ask questions about sustainability which are relevant to the individual grant programme.

Types of sustainability: how will your work sustain beyond the life of your grant?



Ongoing improvements for project beneficiaries

Your project might look to address complex issues or engage in effective preventive work targeted at those who might be at risk of crisis. At the end of the grant, people who have taken part in these projects would be in a far stronger position than they were at the beginning of the project; and more able to live the life that they want to have.




Accessing funding for ongoing delivery

Your project may be a pilot project, or you might be planning to keep running your project or service in future. In which case you may plan to raise funding from donations, grants or local commissioning.



Ongoing partnership and collaboration

You may seek to build a long-term legacy through better collaboration between organisations to improve how people from Armed Forces communities access support now and in the future. For projects like these, we would expect to see evidence of changes in practice and collaboration that extend beyond the life of the grant.



Improved knowledge and evidence

You might look at the evidence you have gathered through your project about the needs of a specific group of people within the wider Armed Forces community. This evidence base might help to ensure that Armed Forces communities in future could have access to better support that meets their needs.

Working with other organisations

Working with other organisations is an essential part of this programme. You will need to build and grow partnerships to effectively support beneficiaries who may need advice, guidance and support. It is for you listen to what the community needs, take the best practice across the sector, bring all partners together and implement that into the project design and delivery.

Role of the Lead Portfolio holder

The organisation that submits the application is the lead organisation. It will have legal responsibility for all funding we award and will be financially accountable for any funds that may be distributed by the lead organisation to delivery partners.

A delivery partner is an organisation which is either:

- receiving part of the grant OR
- their involvement in the project, through providing resources or some other means, is critical to the delivery of the project.

If any of the organisations that you will be working with meet this definition, you need to read our guidance below on delivery partners.

Delivery partnership agreements

If we award you funding and you plan to work with one or more delivery partners, it will be a term and condition of your grant offer that you have a formal signed partnership agreement with them. If you're successful, the draft delivery partnership agreement must be deemed to be compliant (with our terms and conditions) by us and finalised prior to us releasing any funding. We may request changes to the draft agreement before it's finalised. You can find guidance on what a delivery partnership agreement should include on our website.

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Considerations when applying

Our assessment criteria

Our criteria are set out below. We will consider each application to see how well it meets these criteria and fund those that we believe will best achieve the programme aims.

The difference that your project is making	
What are we looking for?	<p>That the project is addressing a specific need for the serving armed forces community and that it will</p> <ul style="list-style-type: none"> • Be able to make a significant difference to people's lives • Be able to show that the grant will have longer term sustainable benefits that will have an ongoing legacy after the end of the grant
What do you need to show us?	<ul style="list-style-type: none"> • What your project would do • How this would help serving armed forces families? • How people from armed forces communities have shaped this project or service; and how you know that they will use it • How many people this is likely to help, and what difference this will make • What the long-term benefits will be?

Delivery of your project	
What are we looking for?	<p>That you have the skills and experience to run your project; and that the approach to running your project would be likely to lead to the long-term legacy that you are seeking to bring about.</p>
What do you need to show us?	<ul style="list-style-type: none"> • That your organisation is well run and well managed • That you'll be able to start your grant activity quickly • That you can keep people on your project safe • That you will deliver your project in line with our ethical values • That your budget is accurate and well-costed • Why your project offers good value for money • Whether you will be working with others to achieve your aims, and how you will do this • How you will measure the impact of your project • Your plans to ensure a long-term legacy of your work that will continue after the end of the grant

Ethics

Our work supports the Armed Forces Covenant through funding projects that deliver real change to Armed Forces communities. The projects we support need to be carried out to the highest possible ethical standards.

We therefore need to know that you have the skills and experience to work with the groups of people that your project focuses on; can ensure that they are kept safe; and that you take an ethical approach to your work.

Our ethical values are Respect, Competence, and Integrity.

We have a Code of Conduct; and free online training to explain our approach to ethics. We will ask you to confirm in your application form that you will run your project in line with our Code of Conduct. If your organisation has its own Code of Ethical Conduct; then you will need to explore whether your Code is compatible with ours; and tell us about this.

The Trust has an Ethics Advisory Panel, which includes Trustees and independent experts, which provides guidance and leadership on ethical issues. This includes activities and interventions proposed in grant applications where necessary.

You can access our ethics resources [here](#)

What financial information should you include in your application?

The application form will ask you to give details of your project budget.

It is fine to show these in categories where relevant, for example 'IT Equipment', rather than listing every item of the IT equipment you require.

However, you will need to give us sufficient information to assure us that you have fully considered how much the work will cost and how you know this.

If we award you a grant, you will need to send us a full budget, and project milestones, before we can pay the first instalment of your grant.

Some useful points to consider include:

- If you are applying for training costs, state what training this is and for how many people.
- If you are applying for staff costs, show us how many hours we'll be paying for, ensuring these are new or additional, and at what rate of pay.
- If you are requesting funding for sports equipment, tell us what equipment this is and how many items you intend to purchase.

Preparing your project budget

What can funds be spent on?

We can pay for most of the things you'll need for your project or activity. This includes people's time, costs of delivering work online or buying/hiring equipment.



We understand that, currently, the real value of your income may have dropped due to inflationary pressures of running your organisation. You may have also found the rising cost of living has increased demand on your services. The Trust will consider applications that include a reasonable contribution to overhead/core costs. We would expect to see this reflected within your budget breakdown.

It is highly unlikely that we will fund projects with budgets that are dominated by capital costs. We would not expect to fund the costs of purchasing a vehicle, but we would pay for mileage costs on vehicles used by your staff and volunteers.

Your project might include the following costs.

Staff time	Staff time for this fixed-term project. Direct project work or for admin or to manage volunteers that may be involved in your project. Sessional staff or freelancers that you may need to run your project. Appropriate clinical supervision for workers who are supporting vulnerable individuals.
Travel costs	Reasonable travel costs Fares or mileage for project staff, volunteers or beneficiaries to enable participation in the project.
Items to support your project	Purchasing items that enable activities to take place. Art materials; sports/games/outdoor equipment; supplies for breakfast or social hubs. Purchasing items that will help you to deliver your project, such as additional telephones or laptops or IT equipment.
Reasonable overheads	Reasonable costs for storing and transporting items, including wear and tear on private vehicles. Reasonable overheads, which reflect the cost to your organisation of delivering this project, taking account of recent cost increases.

What can't funds be spent on?

 <p>Where money only benefits one person. By this we mean where your whole project would only benefit one person.</p>	 <p>Making grants or donations of money or items of value to individuals or families.</p>	 <p>Repeat or regular projects that require a source of uncommitted funding.</p>	 <p>Endowments (to provide a source of income).</p>
 <p>Topping up existing grants and aid from a government department.</p>	 <p>Investments</p>	 <p>Fundraising costs, including organising fundraising events and activities.</p>	 <p>Paying for ongoing costs of existing partnership activity.</p>
 <p>Projects, activities or services that the state has a legal obligation to provide.</p>	 <p>Retrospective funding for projects that have already started or taken place</p>	 <p>Excessive management or professional fees or contingency costs.</p>	 <p>Projects with budgets that are dominated by capital costs - unless this is a capital programme.</p>

This is not an exhaustive list and there may be specific exclusions for some programmes.

Any grant that we award under this programme must be in line with our charitable objectives. As a Non-Departmental Public Body (NDPB) we cannot fund any lobbying activity.

Defining capital costs

When formulating your budget, it is useful to understand where costs sit in relation to the maximum amount available for capital and non-capital funding, within a specific programme. **While the Trust's programmes may allow non-capital costs, some capital costs – or both – it's important to note that any costs we support must be related to a defined project. We cannot support ongoing revenue costs (sometimes described as 'core costs').**

Here is a guide to allocating your cost headings:

Capital costs: These are the costs of buying equipment, furnishings, premises or other items that cost a significant amount and will last beyond the project duration. They can cover one-time large purchase, refurbishment, extension, or build of a fixed asset that will be used for a long period of time. This includes buildings, and can also include fixtures and fittings, and equipment. **Note that many of these items are specifically excluded under many of our funding programmes. Do check the individual Programme Guidance for this information.**

Examples of Capital costs

- New buildings and repairs, refurbishment to existing buildings, extension of existing buildings.
- Purchasing computers or other IT infrastructure
- Alteration of Land, or purchase or alteration of outside space, playgrounds, sports grounds and equipment.
- Alteration or refurbishment of indoor space, village/community halls, offices, equipment.
- Professional fees for architects, quantity surveyors, feasibility studies etc.

Non-capital costs: The day-to-day costs of a project and the activities that take place during the project can be considered revenue costs. This includes salaries, utilities, and events. For consumables, such as small IT equipment, deciding to categorise the item as revenue or capital funding depends on the scale of the purchase and its purpose within the project. Consider if the item(s) will be used where there is no lasting asset. For example, will it appear on an asset register or on a balance sheet for depreciation? If it does, it is probably a capital cost.

Examples of non-capital funding

- Salaries and on costs, sessional staff.
- Training, project running costs such as travel.
- Project activities and events outlay
- Purchase of consumables, such as IT equipment for the project team.
- Management/overheads (This may include a contribution to management time and to overheads such as utilities, rent, stationery etc)

These are examples only and you should categorise each item as appropriate to your project and check the specific Programme Guidance for eligibility.

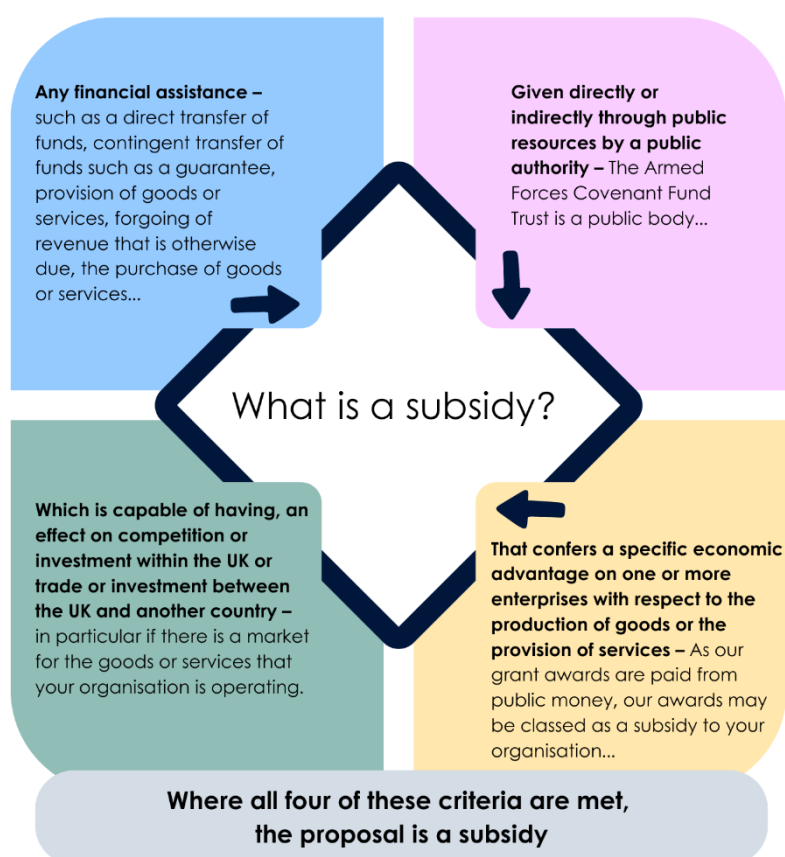
Subsidy Control Act 2022

The Armed Forces Covenant Fund Trust is a public body. We are required to follow specific rules under the Subsidy Control Act 2022. This law requires us to be transparent about how we use public funds, which we provide as grants.

The Subsidy Control Act is important for anyone thinking about applying for our grants. We encourage you to understand its requirements, which are outlined in the [guidance from the Department of Business and Trade](#). This guidance helps organisations like ours distribute funds responsibly, making sure they are used effectively and fairly, without negatively impacting competition or investment.

What does this mean for you?

- **Grants as public funding:** Our grants come from government money. This means they may be considered subsidies or financial support which is different from private funding. Other organisations might need to use their own funding for similar activities, so it's important to recognise this distinction.
- **Publishing Details of Large Grants:** If a grant exceeds £100,000, we must publish its details on our website and on a national database managed by the Department for Business and Trade. This helps to ensure the process is open and transparent.
- **Your Input:** When you apply for a grant, please complete your application form accurately. We have designed the questions to ensure compliance with subsidy control requirements, so your main task is to provide thorough and specific answers. We may also update the terms of the grant agreement based on these principles and could add further conditions. This will only be done for transparency and accountability purposes.



We are committed to ensuring that our funding process is as clear and straightforward as possible. While we need to follow these regulations to ensure fair and responsible use of public money, we also aim to support you through the application process with clear guidance and support.


How to apply - the application form

You need to apply using our online application form which you can access via our website, via each programme page and [at the top of this document](#). The questions on the application form may be different for each of our programmes.

If you don't yet have an account for our online application portal, then [you will need to create one](#). (You will need this anyway if you are successful in receiving a grant, so that you can submit reports and receive grant payments). On our system, you can save a draft application form to complete later or send a draft copy to colleagues. You can also access copies of the application that you've submitted at any time.

To apply to some programmes, you may need to attach documents to the application form. Please read the programme guidance carefully to check what these might be.

You don't need to send any additional information once you have submitted your application. We won't consider any additional information unless we've asked you for it specifically.




TOP TIPS

for completing your application form

- 1


Complete your application in a **Word document**, save it locally as you work on it. When it is complete, cut and paste the answers into our online form.



You will find a Word document with a list of the project related questions on our website
- 2

Don't use any formatting, such as tables or numbered lists, in your Word document. The online form may not accept this formatting and you might have trouble submitting the form.
- 3


Save your online form every 10-15 minutes while completing it, to avoid the risk of it 'timing out'.



If either contact changes, do let us know as soon as you can
- 4

You'll need to **provide two contacts from your organisation** on the application. At least one should have an organisation email address. At least one must hold the relevant authority (CEO/ CO or equivalent) to authorise any grant contract and bank account if successful.
- 5

You will be emailed when you both save and submit the application. **Check the 'Submitted Applications' tab** on your grant portal, to ensure your application has been fully submitted.



We can only consider applications that have been fully submitted

You must make sure that the trustees/directors/ senior staff within your organisation know that you are submitting this grant application. We recommend making a trustee or director your second contact on your application.

Do not send your application by email or post to the Armed Forces Covenant Fund Trust – we will only consider applications submitted via the online form.

Use of Artificial Intelligence (AI) in completing application forms

We understand that AI is a powerful tool that can help organisations work in more efficient ways, one of those may be in supporting you to help generate your application form.

Whilst we will consider applications that have been partially generated using AI, we strongly recommend that you review the application ahead of submitting it to ensure it:

- reads properly and makes sense,
- is factually accurate,
- is an accurate representation of the project you are intending to deliver.

If you use AI to generate any part of the application form, you will also be expected to review elements that refer to project delivery, in detail, to make sure your organisation has the skills and capabilities to run the project. We would not expect any AI-generated answers relating to questions on project need: for these questions you need to be clear work you've undertaken to demonstrate why the project is needed.

We reserve the right to reject any AI-generated applications if we have concerns around their factual accuracy.

After you submit your application

You will get an automated email to confirm that your application has been submitted. This email will come from an address called mailuk@grantapplication.com

You may wish to add this email to a safe senders list on your email system to ensure that it can come through to you. Please note that this is a 'no reply' email address.

If you have not received this email, then your application was not submitted successfully. Please log back into the portal to submit it.

We will check your application to make sure you've provided all the information we have requested.

During our assessment **we may contact you** to ask for clarification, or more information.

We will review the information you provide in your application and, where relevant, data and information from the Charity Commission, Companies House or other regulators' websites relating to your constitution and recent audited accounts.

After submitting your application, **you must advise the Trust of any significant changes** in your organisation, its governance or finances which might impact on our consideration of your application.

We will assess your application against the key criteria of the programme.

If we ask you to send us any further info, you'll need to do this within five working days.

We may also look at other publicly available sources such as your organisation's website and social media activity.

Please note: If your application is handled by one of our external grant assessors, they may contact you from a non-Trust email address.

Be assured that our external assessors will always clearly identify their role and copy the Trust Grants Manager for the programme into their email.

However, if you have concerns after receiving an email from a non-Trust email address, you can contact us at info@covenantfund.org.uk

If you have any further queries about your application after you have submitted it, you can contact us at info@covenantfund.org.uk

Checks we may carry out on your organisation

We may carry out several checks on the information you provide and about your organisation, to make sure the information is correct and that there are no significant risks we can identify when awarding grants.

This might include checks:

on whether financial information on your application form matches that held by your regulatory body (Companies House, Charity Commission etc.)

that we can see that you have a minimum of three unrelated Directors or Trustees listed on your regulator's website. Please note, we **do not** class company secretaries as Directors of CICs, unless they are registered separately as a Director as well.

that your governing documents (such as constitutions and memorandum and articles of association) are up to date, correct and properly signed

that your governing documents allow you to undertake the activities for which you are applying (N.B. it is, however, your responsibility to ensure that your organisation would not be acting outside any constitutional restrictions if you are awarded a grant)

on your accounts that are accessible through regulatory bodies

on any identified concerns about a person named as a contact or who has a position within your organisation

that the signatories are valid and well informed about the project

on your annual report and on your website/social media activity and other publicly available information, to ensure that your organisation is undertaking the activities as described in your application

to ensure you are up to date on all reporting with any active grants you hold with the Trust

if your organisation is a branch of a larger organisation (such as charities with regional branches or offices), as part of our due diligence checks we may be sharing key details of the application with your head office to confirm eligibility to apply for this funding. We may also require the second contact from your organisation to be from head office depending on your structure

if you are awarded a grant, that your organisational name and address on your bank statement are consistent with the details you've provided in any completed form or the information that is held elsewhere in the public domain. We'll need you to explain any inconsistencies

if you are awarded a grant, that your bank statement shows that your account is being managed in line with your own financial procedures and our programme requirements

Decisions about your application

Final decisions will be made by the Board of Trustees, who will review the applications, using balancing criteria in addition to the key criteria. The balancing criteria include the relative strength and value for money of the project when viewed as part of a national portfolio of projects.

Funds are limited. Therefore, the Trustees will use their discretion to choose which projects to fund, ensuring a good spread of funded projects and to differentiate between projects that are considered fundable.

Please note that to minimise the risk to public funds, we may prioritise funding those applicants which have good track records on reporting to regulators, demonstrate transparent and appropriate governance arrangements and have comprehensive published accounts.

If your organisation has previously had a grant from us, we expect all reporting to be up-to-date and may consider this when considering new applications.

Trustees may also take the decision to part-fund proposals. This may mean you are awarded less money than you applied for. If this is the case, we will talk to you about what elements of the project are supported and why.

After the Trustees have met, we will send an email to you using the primary contact email address you provided in your application. This will tell you whether you have been awarded a grant.

Our programmes are often oversubscribed and, unfortunately, we often have to turn good applications down due to lack of available funding. If you have been unsuccessful, we will email you to tell you.

What happens next if we award you a grant?

Good to know...

- If you receive a grant, you will need to **keep good records** of how you spent the funds and how many people you helped and how.
- As part of the Terms and Conditions of funding, we will ask you to **update us on the progress of the project**, this will include detailing how the funding has been spent.
- We may also expect you to **take part in evaluations**, impact studies or other research related to the funding you have received. We will let you know what is required and how to participate.



Our Privacy Policy explains what data we collect from our grant applicants, and how we use this. Please read this before you apply: <https://covenantfund.org.uk/privacy-policy/>

If you have further questions, you'll find lots more useful information on our website.

If you can't find the answer to your question in these guidance notes or on our website, please email info@covenantfund.org.uk

We are only able to offer technical advice to applicants. We cannot advise on whether your proposed project is a good idea, or whether it is likely to receive funding.

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