THE ARMED FORCES COVENANT FUND TRUST
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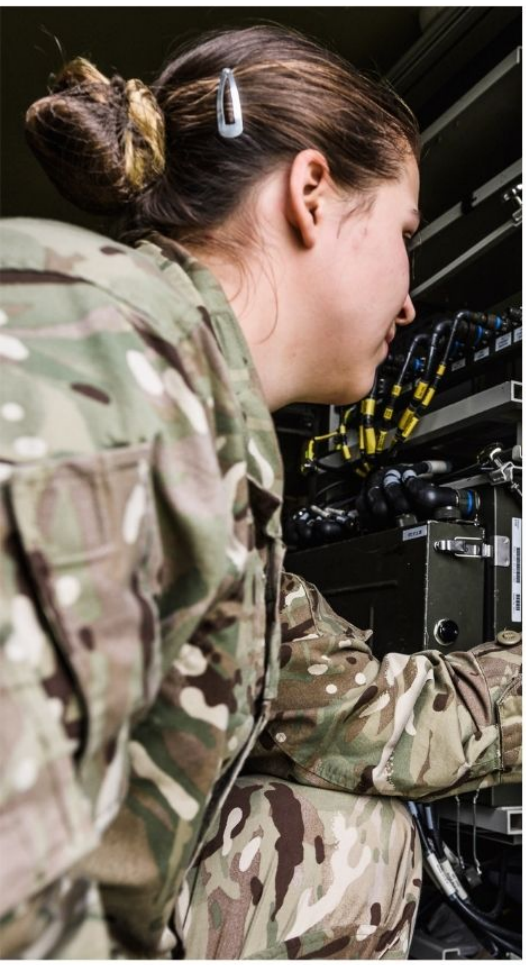
ARMED FORCES COVENANT

Servicewomen:
Seen & Heard







Programme Guidance 26/2027

THE ARMED FORCES COVENANT FUND TRUST
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Armed Forces Covenant Fund
Service Women: Seen & Heard
PROGRAMME GUIDANCE

Programme Overview

Grants available: Route one - £100,000 - £200,000, Route two - £30,000 - £60,000

Funding on behalf of: The Armed Forces Covenant Fund

Project length: Route one: two to three years, Route two - twelve to eighteen months

Programme aim(s): To fund projects which increase access to tailored, trusted and appropriately skilled mental health and wellbeing support for serving women; strengthen awareness of and routes into that support; and which address needs that are specific to, or disproportionately affect, women during service.

Application closing date(s): 12 midday on 27 January 2027

Grant decisions announced: by the end of March 2027

Application link: Apply to the Service Women: Seen and Heard programme

Terms and conditions to grant: Standard Terms and Conditions to grant

Checklist before you submit your application

- ✓ We have read the supplementary information to support our application on the Trust's website: Applicant Hub [opens web page]
- ✓ Our project will support serving women in the armed forces
- ✓ Our project meets **one or more of the** programme outcomes.
- ✓ People with **lived experience** helped us plan our project.
- ✓ Our budget is **clear and realistic** and includes time for data collection and evaluation.
- ✓ Our **partners** are confirmed and we know who will do what.



We highly recommend you submit your application before the deadline in case you have any unexpected problems with technology.

So that we're fair to all applicants, we can't advise you on whether your proposed project is a good idea, or whether it is likely to be funded. We can only offer technical advice. We strongly recommend reading this guidance in full.

We can't accept late applications. Please refer to our late application policy.

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Section 1 – the programme

Why are we running this programme?

This programme sits within our grant strategy 24-27 [opens a web page] and our strategic theme of *ensuring armed forces communities are not disadvantaged.* It also supports the Armed Forces Covenant promise to ensure that those who serve or have served in the armed forces, and their families, are treated fairly.

The Service Women: Seen and Heard programme started in 2024. So far, we have awarded £1,388,329 to 16 projects across two programme rounds. A full list of funded projects and programme news is available on the Servicewomen: Seen and Heard programme - Armed Forces Covenant Fund Trust.

Through previous rounds, we have supported projects to improve access to help for needs and experiences that are specific to, or disproportionately affect, women during service.

For this round, we have brought together learning from previously funded projects and grant holders with findings from research we commissioned to better understand the needs of servicewomen and the role third sector organisations can play in supporting them.

This evidence reinforced that **having support available is not enough on its own**. Servicewomen also need to be able to find, trust and safely access appropriate support. Barriers include low awareness of available provision, difficulties navigating support, concerns about confidentiality and trust, and the importance of services understanding the particular context and experiences of serving women.

We have used this learning to refine this round, focusing on projects that improve servicewomen's access to appropriate, trusted support; reduce barriers to finding and engaging with it; and increase their knowledge and confidence to make informed choices about their health and wellbeing.

As a result, this year we are:

- offering **two types of grant**, recognising that improving access involves helping servicewomen find and understand available support, as well as providing appropriate support directly.
- offering **£100,000 to £200,000 for beneficiary-focused projects lasting two to three years**, allowing more time to build awareness, trust and effective routes into support.
- offering **£30,000 to £60,000 for targeted awareness and access projects lasting 12 to 18 months.**
- supporting beneficiary-focused projects addressing health and wellbeing needs linked to service life, as well as projects providing safe, independent and appropriate support following bullying, harassment, assault or sexual violence
- asking funded projects to contribute to our understanding of how servicewomen can more easily find, trust and access appropriate support, and share useful learning for the future.

We welcome innovative approaches which respond to clearly identified need and are shaped by servicewomen. Applicants will need to show how they will understand the difference their project makes and share what they learn.

We will consider new approaches and pilot projects, as well as projects that build on learning from recent pilots or develop, refine or expand approaches tested within the last five years.

Where projects build on existing work, applications should clearly explain what has been learned so far and how this has shaped the proposed project.

Proposed projects must represent additional activity, and applications must not be for grants to fund your organisation's usual or core work.

If we offer you a grant, we will agree a reasonable timeframe for you to start delivering your project during the grant set-up process. This is likely to be no longer than six months after you are offered the grant.

What do we mean by 'servicewomen'?

Throughout this guidance, when we refer to a 'servicewoman', we mean a woman who is currently serving in the UK armed forces.

This includes servicewomen at different stages of their service and in different circumstances, including regular and reserve personnel, women undertaking initial or basic training, those preparing to transition out of the armed forces, and those who are deployed, posted or based overseas.

The programme is intended to support eligible servicewomen wherever they are based. A servicewoman's stage of service, location or circumstances should not prevent her from benefiting from a funded project.

Who can apply?

We welcome applications to this funding programme from the following types of organisations:

- UK-based charities, registered for a minimum of three years.
- Community Interest Companies (CICs), incorporated in the UK for a minimum of three years.
- UK Armed Forces units, bases or ships, based anywhere in the world.

Projects may be delivered in the UK or overseas. UK-based charities and CICs proposing to deliver support overseas must be able to demonstrate that they have the appropriate constitution, experience, partnerships and ability to deliver their proposed project effectively in the location concerned.

Full eligibility details for each type of organisation are available in the applicant hub section of our website [opens web page]. Please read it before you start your application.

We encourage applicants to work in partnership where this will strengthen outcomes for beneficiaries. For example, a specialist charity may work with an armed forces organisation, or an armed forces organisation may partner with a specialist charity, local authority or other relevant organisation.

Charities and CICs can apply even if they don't have strong recent experience of supporting armed forces communities. But they must deliver the project with one or more organisations that do have this experience. This can be through collaboration or a formal partnership. You should agree any partnership in principle before applying and identify your partner organisation(s) in the application form. Further information can be found later in this guidance in the 'Working with others (collaboration)' section.

For this programme, substantial recent experience of supporting armed forces communities means your organisation either specifically exists to support veterans, serving personnel or armed forces families, or can demonstrate that supporting these groups forms a significant and regular part of your current work. This includes showing that the work is over and above both statutory care provision and existing activity to meet the Armed Forces Covenant Duty. We will ask applicants to explain this in the application form.

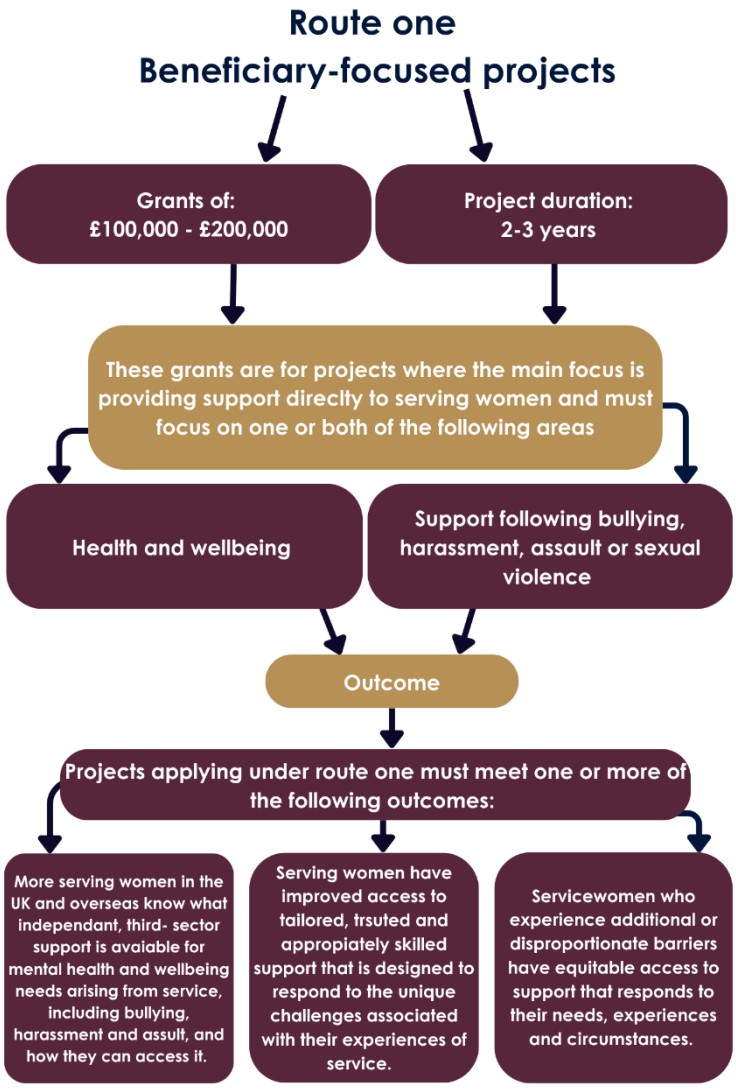
Additional eligibility criteria

If you have received funding under a previous round of Service Women: Seen and Heard, you can apply for an adaptation or expansion of your funded project, or for a new project.

How much funding can you apply for?

Service Women: Seen & Heard has two funding routes. Applicants should ensure that the amount they apply for and the length of their project meet the requirement for the type of work they intend to deliver.

Route one: Beneficiary-focused delivery projects



You can apply for a grant of **£100,000 to £200,000 towards a project lasting two to three years**.

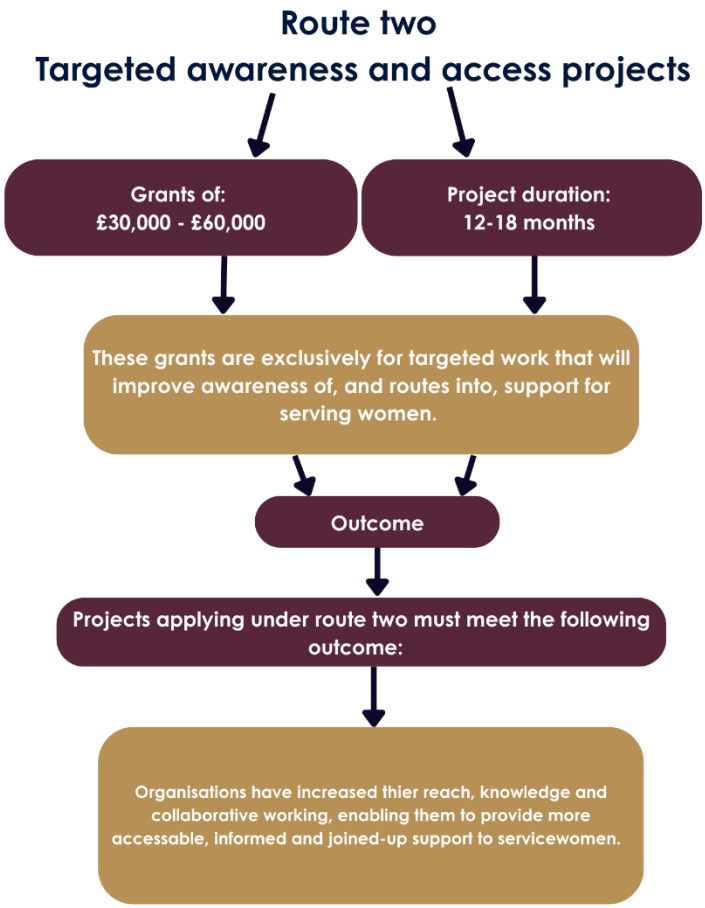
These grants are for projects where the main focus is providing support directly to serving women and must focus on one or both of the following areas:

- **Health and Wellbeing** – projects which increase availability of support which helps serving women manage the unique mental health and wellbeing challenges associated with service life.
- **Support following bullying, harassment, assault or sexual violence** – projects providing safe, independent and appropriate support for servicewomen affected by bullying, harassment, assault or sexual violence.

Projects applying under Route One must meet one or more of the following outcomes:

- More serving women in the UK and overseas know what independent, third-sector support is available for mental health and wellbeing needs arising from service, including bullying, harassment and assault, and how they can access it.
- Serving women have improved access to tailored, trusted and appropriately skilled support that is designed to respond to the unique challenges associated with their experiences of service.
- Servicewomen who experience additional or disproportionate barriers have equitable access to support that responds to their needs, experiences and circumstances.

Route Two: Targeted awareness and access projects



You can apply for a grant of **£30,000 to £60,000 towards a project lasting twelve to eighteen months**.

These grants are exclusively for targeted work that will improve awareness of, and routes into, support for serving women. This could include, for example, developing and delivering an awareness campaign or creating a toolkit or other resource that helps serving women understand what support is available and how to access it, or helps more third sector organisations support servicewomen's needs.

These grants are intended for projects where the main focus is to help third sector services make their support easier for serving women to find, trust and access, while enabling mainstream women's services to build understanding of serving women's context and unique experiences.

Projects applying under Route Two must meet the following outcome:

- Organisations have increased their reach, knowledge and collaborative working, enabling them to provide more accessible, informed and joined-up support to servicewomen.

We welcome applications from organisations seeking funding through both programme routes: **Targeted awareness and access projects and Beneficiary focused delivery projects.** As the routes address different areas of focus, a separate application must be submitted for each route.

There must be a clear distinction between the proposed projects at application stage including evidence of need and - where funding is awarded - throughout the lifetime of the grant, including delivery of project activities, monitoring, and evaluation. Each application will be assessed on its own merits and applicants may request up to the maximum grant amount and duration for each project.

Who should benefit from your project

We will ask you in your application to tell us about the **direct and indirect beneficiaries** of your project.

Direct beneficiaries are the people who will directly participate in, receive or engage with the activities your project delivers.

Depending on the type of project, this could include:

- serving women who receive mental health, wellbeing or other specialist support through your project.
- serving women who directly engage with awareness, information or access activities funded through your project.
- organisations, staff or volunteers who receive training or use resources developed through the project to improve their understanding of, and response to, the needs and experiences of serving women.

Indirect beneficiaries are people who may benefit as a result of the changes your project achieves, but who do not directly participate in the funded activities.

For example, this could include:

- serving women who benefit from improved referral routes or better-informed services but do not directly participate in the project.
- serving women who have greater access to information or support as a result of improvements made by the project.
- other organisations or services that benefit from learning, resources or improved ways of working developed through the project.
- family members and friends of servicewomen who benefit directly from the project.

You should avoid counting the same person as both a direct and an indirect beneficiary. We will ask you to explain how you have estimated your beneficiary numbers and how they relate to the activities you are proposing.

General examples of how to calculate your direct and indirect beneficiaries:





It is essential that your project is informed by your target beneficiaries. This could be through structured consultation, service user involvement in the development and design of your project, or as members of a steering group or the organisation's governing body. We will ask you about this in the application form.

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Section 2 – your application

What we will look for from your project idea

Projects should respond to the needs and experiences of servicewomen, including where these are unique to, or exacerbated by, service life.

This might include supporting:

- servicewomen preparing to transition out of the armed forces.
- servicewomen who need continuity of support during postings or deployments.
- servicewomen who have experienced bullying, harassment, assault or sexual violence.
- servicewomen seeking support for issues linked to, or made more challenging by, service life.

We recognise that every servicewoman will have different circumstances and needs, and that these may be complex or change during the lifetime of a project.

Projects can be delivered nationally, regionally, locally or overseas. If your project focuses on a particular location or area, you should provide evidence that there is sufficient need among serving women in that area to justify your approach.

Projects may support servicewomen from a particular branch of the armed forces or across more than one service. You should explain why your chosen approach is appropriate for the servicewomen you intend to support and how it responds to their needs and circumstances.

Support should be **person-centred, solutions-focused and delivered over a defined period**. It may respond to an immediate need, help a servicewoman manage a particular challenge, or help her identify and access appropriate longer-term support.

Strong applications will show that you understand the barriers servicewomen may face in finding, trusting and accessing support, and explain how your project will address them.

You will need to show us how the servicewomen who could benefit from your project will find out about it and be able to access it.

You should explain how you will make servicewomen aware of your project and how they will be able to access support. This should include consideration of any barriers created by service life, such as postings or deployments, or difficulties engaging with projects through units or bases.

Strong applications will include clear and realistic plans for reaching servicewomen, with appropriate referral routes and partnership working. This might include relationships with relevant units or bases, armed forces organisations, third-sector organisations or other services that can help servicewomen find and access support.

We would expect strong applications to demonstrate more than one route into support, including appropriate referral routes, and to explain how you will work with relevant organisations and stakeholders to make these routes effective. Where partnerships are important to the success of your approach, you should demonstrate that these relationships are established and appropriate for the work you propose.

You should not rely on a single route into your project. We want to see that servicewomen can access support in different ways, including where they do not feel comfortable approaching their unit or chain of command, or where postings, deployments or other changes in circumstances affect their ability to engage.

Where appropriate, you should also consider how servicewomen can maintain access to support if they are posted or deployed, or if their circumstances change during the project.

We recognise that projects will be at different stages of development. Some organisations may already have a well-developed delivery model, while others may need time at the start of their project to develop relationships, establish referral and access routes, and build awareness and trust among servicewomen. Your project plan should reflect this and include an early and ongoing focus on evaluation, learning and what will happen beyond the funded period.

Examples of projects we might fund

The programme has undergone some significant changes this year, as referenced in 'Why are we running this programme?' earlier in this guidance. Previously funded projects should not be viewed as a template for success. Applications are assessed against the current programme aim, outcomes and guidance in place at the time of submission.

The following examples are for illustrative purposes only.

Example one: independent support following bullying, harassment, assault or sexual violence

A specialist charity runs a three-year support project for servicewomen who have experienced bullying, harassment, assault or sexual violence during their service.

The project provides safe, confidential and independent support from appropriately skilled staff with lived experience. Serving women can access support without having to go through their unit or chain of command.

As well as providing direct support, the project helps servicewomen understand the options available to them and connect with other appropriate services where needed. The charity works with armed forces and third-sector partners to establish clear referral routes while maintaining the independence and confidentiality of its service.

Example two: improving access to health and wellbeing support

A charity runs a three-year health and wellbeing project for servicewomen which expands their successful pilot project across several additional armed forces locations.

The project offers a combination of face-to-face and online support, designed around health and wellbeing needs that are linked to, or made more difficult by, service life. Servicewomen can access the project directly or through referral partners.

The flexible delivery model means that women can continue to access support if they are posted or deployed, or if their circumstances change. The charity also works with local bases, units and other organisations to make servicewomen aware of the support and provide different routes into the project

Example three: making support easier to find and access:

A partnership of third-sector organisations runs a targeted awareness and access project over 12 months to help servicewomen understand what independent support is available and how to access it.

The project develops clear, accessible information and resources explaining the different types of support available, who they are for and how servicewomen can access them. These are promoted through a range of channels nationally so that servicewomen are not reliant on a single organisation, unit or base to find support.

The partnership also develops resources for mainstream women's services to help them better understand the circumstances and experiences of servicewomen and signpost them to appropriate specialist support.

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What we fund (and don't fund)

We will fund:

- Staff time (salaried and sessional) to deliver the project.
- Volunteer costs and reasonable expenses.
- Reasonable travel costs, including to enable beneficiaries to take part.
- Consumables to support your project, such as stationery, soft drinks, light refreshments.
- Venue hire for meetings and workshops.
- Laptops, IT equipment or other equipment items for staff to help with project delivery.
- Other small equipment items.
- Accessibility costs (interpreters, translation, accessible formats).
- Reasonable overheads reflecting the cost to your organisation of delivering this project.
- Partner organisation costs for collaboration and knowledge-sharing.
- Evaluation and learning activities - we'll check your budget to make sure you've allowed appropriate resource for data and reporting.

We won't fund:

- Ongoing or open-ended support provision.
- Support which is a duplication of statutory provision.
- Social activities, such as trips or retreats. Exceptions will only be considered where applicants can provide compelling evidence that the activity forms an essential part of a defined programme of interventions delivered during the trip or retreat itself.
- Projects where the focus is on one-to-one therapy sessions for beneficiaries.
- Projects duplicating existing MOD provision, including during transition to civilian life.
- Work which duplicates the existing provision of the Naval Service Recovery Centre (NSRC), Personnel Recovery Units (PRU), Personnel Recovery Centres (PRCs).
- Work undertaken by local authorities and other statutory bodies which is not additional to existing responsibilities, including under the Armed Forces Covenant Duty.

We also don't fund:



This is not an exhaustive list and there may be other specific exclusions.

Any grant that we award under this programme must be in line with our charitable objectives. As a Non-Departmental Public Body (NDPB) we cannot fund any political campaigning or lobbying activity.

Budget and costs

Your project budget should be simple and realistic. Only include costs that help deliver your project and learning. Keep best value in mind.

We can fund most things you need, like people's time, online delivery, or hiring/purchasing small items.

We will fund reasonable contributions to running costs; put these in your budget breakdown.

As your application is for funding for a project running over several years you should consider whether to take account of projected inflation which might impact your costings.

Helpful tips:
The budget should be broken down against items of expenditure:

- The costs of providing training should be broken down (e.g. against staff, venue hire, travel, consumables).
- For purchasing training, the budget should specify what the training is, how many sessions will be provided and how many people will benefit.
- For equipment items, list what they are and how many, including unit cost.

Living Wage

Like lots of funders, we seek to support the Real Living Wage wherever possible. It's reflected in our own remuneration policy and benchmarking, and we encourage project applicants to pay their staff the Real Living Wage if they can. **This isn't a requirement or an assessment criterion for any funding programme that we run.** It's a commitment to support pay at Real Living Wage levels whenever possible, and to contribute to wider understanding of and learning about the challenges and opportunities in reaching Real Living Wage pay levels in the voluntary and community sector, where it is often particularly difficult to do so.

It is unlikely that we will fund projects with budgets that are made up of big capital costs. For example, we would not expect to fund the costs of purchasing a vehicle, but we would pay for mileage costs on vehicles used by your staff and volunteers.

In the application form you will be asked to explain your budget in words and numbers. If we award you a grant, you'll need to send us a full detailed budget, and project milestones, before we can pay the first instalment of your grant.

Information about how we define capital costs is available on our website [opens a web page].

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What makes a strong application?

You'll need to show us that you have the **skills and experience** necessary to carry out your project. This can include working with other organisations - there is more information on working with others later in this document.
We won't fund projects which duplicate work. By this, we mean we won't fund projects which offer the same support to the same cohort at the same time. So, you'll need to show us how your project complements or builds on other work.

You'll also need to show us how the people you'll be supporting have used their lived experience to help shape your project and the way it will be delivered.



Using Artificial Intelligence (AI) to help you apply

You can use AI to help start drafting your answers. Please check and improve anything AI writes and never use AI to invent stories or quotes. We may reject applications if we have concerns about accuracy. If you use AI, please tick the box to tell us - this helps us improve our support.
Check out our list of suggested prompts below which you can combine with your own project plans and information to start your application.

- I am applying for a grant to support [who you want to help]. Using the information I provide, help me clearly explain the need or problem this project is responding to, why it matters now, and how it affects the people we work with. Do not invent information or statistics.

- Based only on the details I share, help me describe what our project will do, who will benefit, and the positive changes we expect to see. Structure this in a way that would work well for a grant application, without adding new activities or claims.

- Please review the text below as a draft grant application response. Help me improve clarity, structure and readability while keeping the meaning the same. Highlight anything that sounds unclear, repetitive or weak, but do not add new content.

When using AI to support your application, you should remain mindful of your organisation's data protection responsibilities, including compliance with UK GDPR.

Working with others (collaboration)

We encourage you to work with other organisations as part of your project. These can be collaborative partners who, by working together, can help enhance the outcomes of your project for your beneficiaries. You may also plan to work with formal delivery partners, and we explain more about this below. In both cases, we ask you to:

- name your partners and explain why you chose them.
- be clear on who does what; avoid duplication.
- explain your relationship with each partner - have you worked together before?
- clarify whether they are aware of this application for funding and whether they helped you develop the bid.

The Trust uses the term **delivery partner** to describe a particular kind of partner. You may have more than one for your project. A delivery partner is an organisation which is either:

- receiving part of the grant OR
- critical to the delivery of the project (through providing resources or some other means).

If any of the organisations that you will be working with meet this definition, you need to read our guidance below on delivery partners.

The lead organisation (the applicant) has legal and financial responsibility for the grant and any funds given to partners

Delivery partnership agreements

If we award you funding and you plan to work with one or more delivery partners, it will be a term and condition of your grant offer that you have a formal signed partnership agreement with them. See our guidance on what a delivery partnership agreement should include on our website. We will want to see a draft of this agreement and may ask for changes before approval.

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Showing the change your grant will make

The projects we fund form part of our rolling research into what helps to reduce disadvantage for the armed forces community. This is part of our job for the Ministry of Defence.

If we fund your project, you'll need to send us regular progress reports which include:

- Information about the people you help (in totals, not names).
- Information on how your project is doing, using simple measures we give you.
- Example case studies, so we have some qualitative insight into the project benefits.

We'll give you an Excel sheet and clear instructions.
If you're using either the ONS4 or WEMWBS wellbeing measures as part of your project, this will provide you with an opportunity to share some aggregated data with us.

By accepting the grant offer, you agree to give us information to show the impact your grant has made. You may also be required to take part in evaluations, impact studies or other research related to the funding you receive. We'll let you know what's required and how to participate.

Metrics to help us evaluate this programme's impact

If you're offered a grant, we'll talk to you about some simple metrics that we'll be using to help evaluate this programme's impact against its planned outcomes. The more data you can give us to inform those metrics, the more learning our evaluation will be able to share - to help other future projects deliver for the armed forces community.

Your project may not deliver in the way you initially expect it to - that's ok! There's always useful learning which we want to capture.

Here are some examples of the sorts of metrics we might use on a programme. We'll advise you on the specific metrics we'll be using for this programme and how to share that data with our evaluation at offer stage.

Example programme outcome	Example programme outcome
People who are under-represented or seldom heard can get mental health and wellbeing support that meets their specific needs. Organisations learn more about these groups and share that learning so support improves across the community.	A small number of short survey questions about their experience of accessing your support. You might report the total (aggregated and anonymised) scores to our evaluation. Organisations you work with might answer two scored feedback questions about what they learned, and you report the total scores to our evaluation.

Funding your project's data reporting

Collecting and using data is an important part of running any project. It helps you understand your work better, and it helps us make sure Ministry of Defence funds are used wisely.

To help, we will look in your budget to make sure you 've allowed appropriate resource for collecting and analysing data about your project, your beneficiaries and your impact, and using this for reporting on progress and achievements. Tell us in your application how you will use the resource you have budgeted for to collect and report your data. We may also invite you to share your learning with our evaluators or through our annual surveys and events.

How to apply

1. Read this guidance, the FAQs and other resources on our website programme page.
2. Prepare your project plan, budget and partner details.
3. Apply through our online grants portal (link on the programme page and at the top of this document.) **Do not send your application by email or post.**

If you don't yet have an account for our online application portal, then you will need to create one. (You will need this anyway if you are successful in receiving a grant, so that you can submit reports and receive grant payments.) On our system, you can save a draft application form to complete later or send a draft copy to colleagues. You can also access copies of the application that you've submitted at any time.

For some programmes, you may need to attach documents to the application form. Please check the programme guidance. Please don't send any additional information once you have submitted your application unless we ask for it.

Please make sure your trustees/directors/senior staff know you are applying; we recommend adding your CEO, another member of your senior management, a trustee or director as your second contact.



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Section 3 – what happens after you apply?

After you apply

You will get an automated email from **noreply@yourcause.com** to confirm submission (it's a no-reply address; consider adding it to your safe senders). **If you do not get this email, your application was not submitted** - please log back in and submit. We will review your application against the criteria and may contact you to clarify details.

We'll also carry out several checks on the information you provide to us to make sure all information is correct and that there are no significant risks we can identify when awarding grants. Full details about the checks we carry out are available on our website.

We'll check your application to make sure you've provided all the information we've requested.

During our assessment **we may contact you** to ask for clarification, or more information.

If we ask you to send us any further info, you'll need to do this within five working days.

We'll review the information you provide in your application and, where relevant, data and information from the Charity Commission, Companies House or other regulators' websites relating to your constitution and recent audited accounts.

We may also look at other publicly available sources such as your organisation's website and social media activity.

After submitting your application, **you must advise the Trust of any significant changes** in your organisation, its governance or finances which might impact on our consideration of your application.

W'll assess your application against the key criteria of the programme.

Please note: If your application is handled by one of our external grant assessors, they may contact you from a non-Trust email address.

Be assured that our external assessors will always clearly identify their role and copy the Trust Grants Manager for the programme into their email.

If you've got any concerns, you can contact us at info@covenantfund.org.uk

If you've any questions about your application after you have submitted it, you can contact us at info@covenantfund.org.uk

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How we will assess your application

We look at all applications fairly and consistently. Here's what we check for.

The difference that your project is making	
What are we looking for?	That the project is addressing the aims of this programme and will: • be able to make a significant difference to people's lives. • be able to show that the grant will have longer-term sustainable benefits that will have an ongoing legacy after the end of the grant. • be able to meet the programme aim and at least one of the programme outcomes.
What do you need to show us?	• What your project would do. • How this would help specific armed forces communities. • How people from armed forces communities have shaped this project or service and how you know that they will use it. • How many people this is likely to help, and what difference this will make. • What the long-term benefits will be.

Delivery of your project	
What are we looking for?	That your organisation will be able to run your project and that the approach to running your project would be likely to lead to the long-term legacy that you are seeking to bring about.
What do you need to show us?	• That your organisation has the structure, governance and resources to run your proposed project. • That your organisation is well run and well managed. • That you are planning to have people with the skills and experience to manage your proposed project. • That you can start your grant activity within a time period realistic to your project. • That you can keep people on your project safe. • That you will deliver your project in line with our ethical values. • That your budget is accurate and well-costed. • Why your project offers good value for money. • Whether you will be working with others to achieve your aims, and how you will do this. • How you will measure the impact of your project. • Your plans to ensure a long-term legacy of your work that will continue after the end of the grant.

How we make a decision on your application to this programme

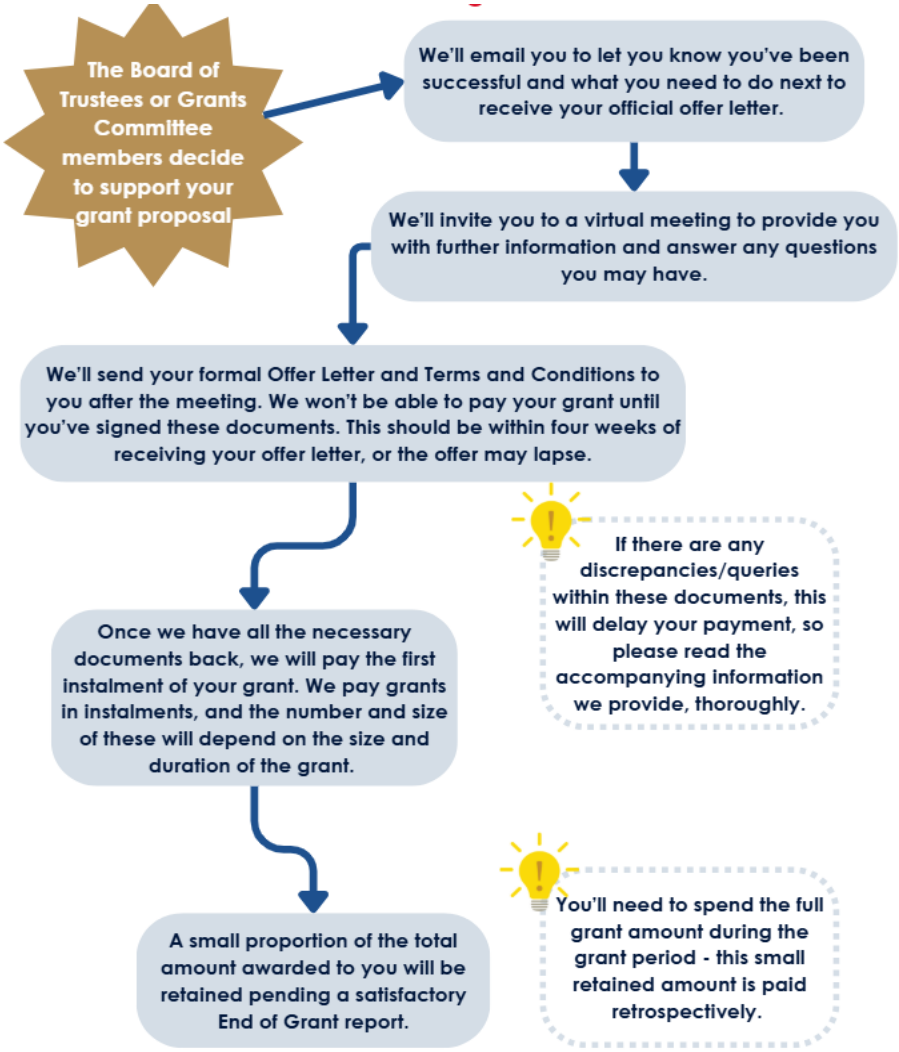
Final decisions will be made by the Board of Trustees or our Grants Committee who will review your application against the criteria detailed in this document. Funds are limited and we generally receive more good applications than we can support. Our Trustees will apply necessary balancing criteria when deciding which applications to fund. For this programme, the balance criteria will include ensuring a good geographical spread of projects, ensuring a broad range of beneficiaries/needs are supported, focussing funding where need is evidenced as being greatest.

There are occasions when we have to turn good projects down. You will always receive feedback to explain why.

If you've had a grant from us before, we expect your reporting to be up-to-date. We'll take this into consideration and may make decisions based on previous reporting

performance when looking at new applications.

What happens if your application is successful?



Our Privacy Policy explains what data we collect from our grant applicants, and how we use this. Please read this before you apply: https://covenantfund.org.uk/privacy-policy/

If you have further questions, you'll find lots more useful information on our website. If you can't find the answer to your question in these guidance notes or on our website, please email info@covenantfund.org.uk

So that we're fair to all applicants, we can't advise you on whether your proposed project is a good idea, or whether it is likely to be funded. We can only offer technical advice. We strongly recommend reading this guidance in full.

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